



### Gifts, Benefits and Hospitality

**Insights: Audit Lessons** 

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### Introduction

The aim of Audit Lessons is to communicate lessons from our audit work and to make it easier for people working within the Australian public sector to apply those lessons.

This edition is targeted at those responsible for implementing internal policies and controls on the receipt of gifts, benefits and hospitality in Australian Government entities.

In the course of their duties, Australian Public Service (APS) employees may interact with many people and organisations, and may be offered gifts, benefits or hospitality as part of these interactions. These offers could range from small token items to larger more expensive gifts — such as an invitation to a gala dinner or travel. The acceptance of these offers can create conflicts of interest and pose risks to public confidence in entities and the APS more broadly, particularly in the public's expectations of integrity, accountability, independence, transparency and professionalism.

The *Public Governance, Performance and Accountability Act 2013* (PGPA Act) requires Australian Government officials to not improperly use their position to gain, or seek to gain, a benefit or advantage for themselves or any other person. The *Public Service Act 1999* (PS Act) requires that APS employees and agency heads uphold the APS Values and Code of Conduct. The Australian Public Service Commission (APSC) publishes guidance on gifts and benefits to assist APS officials with meeting their obligations.

#### **APSC** guidance

Guidance for Agency Heads — Gifts and Benefits	<ul> <li>Agency heads must meet public expectations of integrity, accountability, independence, transparency, and professionalism in relation to gifts and benefits.</li> <li>Agency heads must publish a register of gifts and benefits they accept (valued at over \$100) on their entity website on a quarterly basis.</li> </ul>
APS Values and Code of Conduct in practice	<ul> <li>Acceptance of a gift or benefit that is connected with an employee's employment can create a real or apparent conflict of interest that should be avoided.</li> <li>All valuable gifts or benefits should be registered.</li> </ul>
Declaration of interests	An APS employee must: take reasonable steps to avoid any conflict of interest in connection with their employment; and disclose details of any material personal interest (including gifts).

<sup>1</sup> Public Governance, Performance and Accountability Act 2013, section 27 'Duty in relation to use of position'.

The APS Values are: committed to service; ethical; respectful; accountable; and impartial. *Public Service Act* 1999, section 10 'APS Values'.

The APS Code of Conduct requires APS employees to (among other things): behave honestly and with integrity; take reasonable steps to avoid any conflict of interest (real or apparent) in connection with their APS employment; disclose details of any material personal interest in connection with their APS employment; use Commonwealth resources in a proper manner and for a proper purpose; and not improperly use inside information or the employee's duties, status, power or authority to gain, or seek to gain, a benefit or an advantage for the employee or any other person. *Public Service Act 1999*, section 13 'The APS Code of Conduct'.

#### Gifts and benefits management in the APS

#### 94% of Australian Government agency heads publicly disclosed accepted gifts and benefits

The ANAO reviewed the published gifts and benefits registers of 115 Australian Government entities with staff employed under the PS Act. A key APSC requirement is that agency heads publish on their entity website a register of gifts and benefits valued over \$100 that they accept. The ANAO examined the websites of 115 Australian Government entities as at September 2024 and found that **94 per cent** of agency heads had published a register of gifts and benefits they had accepted.<sup>4</sup> Most of these public registers also included gifts and benefits accepted by other agency staff.

The following table shows the alignment of public registers with other APSC requirements.

#### Percentage of agency heads meeting APSC requirements on gifts and benefits disclosure

APSC requirements for agency head disclosures	Percentage of entities that met this requirement <sup>a</sup>
Register published on a quarterly basis	83%
Reported for most recent quarter	64% <sup>b</sup>
Threshold for reporting set at \$100 or lower (excluding GST)	90%
A link to the agency head gifts and benefits register provided to the APSC for publication on the APSC website	93%

Note a: The percentages are derived from the 115 Australian Government entities that the ANAO reviewed.

Note b: The ANAO reviewed websites at least 57 days after the end of the fourth quarter for 2023–24. The APSC policy requires reporting within 31 days.

Source: ANAO analysis of Australian Public Service Commission, *Guidance for Agency Heads - Gifts and Benefits*, 2021, available from <a href="https://www.apsc.gov.au/working-aps/integrity/integrity-resources/guidance-agency-heads-gifts-and-benefits">https://www.apsc.gov.au/working-aps/integrity/integrity-resources/guidance-agency-heads-gifts-and-benefits</a> [accessed 6 September 2024]; Australian Public Service Commission, Agency Heads Gifts and Benefits registers, 2024, Available from <a href="https://www.apsc.gov.au/agency-head-gifts-and-benefits-registers">https://www.apsc.gov.au/agency-head-gifts-and-benefits-registers</a> [accessed 5 September 2024]; and 115 Australian Government entities' websites.

The APSC requirement for agency heads to report gifts and benefits on a public quarterly register came into force in October 2019. The following snapshot outlines all reporting on gifts and benefits publicly available on websites for 115 Australian Government entities.<sup>5</sup>

<sup>4</sup> Ninety-four per cent (108 of 115) had a register that included entries for the agency head. One additional small entity had a register that included one entry for a staff member, but no entry for the agency head (nil or otherwise).

The snapshot includes gifts and benefits disclosed by agency heads, and, where applicable, gifts and benefits disclosed by other agency staff.

#### Snapshot of gifts and benefits management in the APS

Gift declaration threshold stated by entities







86% of entities had a threshold of \$100

3% of entities required all gifts be declared (no threshold)



1% of entities had a threshold of \$50

95% of entities (109 of 115) had registers on their websites



Registers that include gifts and benefits offered to staff and agency heads







agency head

Agency head only







22 entities' average value per gift was over \$1,000



71 entities
reported at least
one airline
lounge
membership



Highest value gifts and benefits were travel-related. One conference trip was worth \$19,000.



Largest total value of gifts and benefits reported for a single entity

(for 157 items over 5 years)



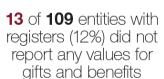














Average of **35** items per register



4 entities included all offers of gifts and benefits on their register (including those declined)

Average number of gifts and benefits reported, by entity size



Micro Extra Small Agency Agency



Small Agency



Agency 251 - 1000 Employees



Large Agency



Extra Large Agency

Source: ANAO analysis (as at week of 26 August 2024) of gifts and benefits management for 115 Commonwealth entities with staff employed under the PS Act.

Australian National Audit Office — Insights: Audit Lessons Gifts, Benefits and Hospitality

#### **Audit Lessons**

This edition of Audit Lessons sets out seven lessons aimed at improving Australian Government entities' compliance with gifts, benefits and hospitality requirements.<sup>6</sup>

- 1. Establishing a guiding principle for officials to generally avoid the acceptance of gifts, benefits and hospitality helps promote a culture of integrity.
- 2. Establishing preventative and detective controls helps manage corruption risks associated with gifts and benefits.
- 3. Internal policies on gifts, benefits and hospitality should be clear and specific.
- 4. Guidance could highlight entity activities that are at a heightened risk from gifts, benefits and hospitality.
- 5. Controls can help ensure inappropriate personal benefits are not derived from official travel.
- 6. Reporting all gifts and benefits not just those accepted can help identify risks.
- 7. Accurate valuation of gifts, benefits and hospitality increases transparency.

These lessons are based on insights from ANAO performance audits over the past two years, including two performance audits focused on compliance with gifts, benefits and hospitality requirements in the Department of the Treasury (the Treasury) and Australian Communications and Media Authority (ACMA).<sup>7</sup>

The further reading section provides links to: additional Insights products; and Department of Finance (Finance) and APSC resources.

# Lesson 1: Establishing a guiding principle for officials to generally avoid the acceptance of gifts, benefits and hospitality helps promote a culture of integrity

Section 27 of the PGPA Act states that an official must not improperly use their position to gain, or seek to gain, a benefit to themselves or another person. The receiving of gifts, benefits and hospitality can create the perception that an official is subject to inappropriate external influence. Finance's model Accountable Authority Instructions indicate that Commonwealth

<sup>6</sup> We will sometimes use the term 'gifts and benefits' interchangeably with 'gifts, benefits and hospitality'.

Auditor-General Report No. 46 of 2023–24, <u>Compliance with Gifts, Benefits and Hospitality Requirements in the Australian Communications and Media Authority;</u> and Auditor-General Report No. 44 of 2023–24, <u>Compliance with Gifts, Benefits and Hospitality Requirements in the Department of the Treasury.</u>

entities should have the policy: 'Generally, officials cannot accept gifts or benefits in the course of their work'. A clear guiding principle for officials to generally avoid the acceptance of gifts, benefits and hospitality, regardless of their value, can help remove doubt or misunderstanding, set an appropriate tone from the top and promote a culture of integrity.

An entity could establish in its policies that the default position is that officials do not accept gifts, benefits or hospitality of any value. The policy could also clearly outline the situations where it may be acceptable to accept a gift, such as where a visiting dignitary offers a cultural gift to an official (which they could accept on behalf of the entity). This policy could also be communicated to suppliers, contractors, regulated entities and individuals, and other parties — to discourage gifts of any size being offered to Commonwealth officials.

#### Case study 1. AOFM's management of gifts, benefits and hospitality

In 2024, the ANAO examined the effectiveness of the Australian Office of Financial Management's (AOFM's) management of the Australian Government's debt, which included an assessment of the AOFM's arrangements for managing gifts, benefits and hospitality.

- ✓ The ANAO found the AOFM's requirements for managing the receipt of gifts, benefits and hospitality were contained in its Accountable Authority Instructions (AAIs), employment policies and procedures, and conflict of interest policies.
- × The AOFM's guidance on the acceptance of hospitality was not clear particularly what thresholds (for cost or frequency) would be considered 'excessive'.

Between 1 January 2020 and 30 June 2023, the AOFM recorded 146 entries on an internal gifts and benefits register: 139 were recorded as accepted; four were recorded as declined; and three entries had no action recorded.

- × The internal gifts and benefits register contained no record of: conflict of interest considerations; or the basis of acceptance or non-acceptance of hospitality.
- × There was no evidence of an inventory of gifts surrendered to the AOFM or a record of how gifts were disposed of.
- ✓ In accordance with APSC guidance, the gifts and benefits recorded on the internal register that were valued over the \$100 reporting threshold were also published in the external register (118 items).

The ANAO recommended that the AOFM review whether a guiding principle, consistent with other APS agencies, that officials are to generally avoid the acceptance of gifts, benefits and hospitality is appropriate for the organisation.

To read more, see paragraphs 2.64 to 2.82 of <u>Australian Office of Financial Management's</u> Management of the Australian Government's Debt.

### Lesson 2: Establishing preventative and detective controls helps manage corruption risks associated with gifts and benefits

Risks associated with gifts, benefits and hospitality include fraud and corruption risks. Section 16 of the PGPA Act requires accountable authorities of Commonwealth entities to establish and

maintain appropriate systems of risk oversight, management and internal control for the entity. The *Commonwealth Risk Management Policy* supports this PGPA Act requirement and can assist entities with establishing controls to help manage risks associated with gifts and benefits.

Section 10 of the Public Governance, Performance and Accountability Rule 2014 — The Fraud and Corruption Rule — sets out the minimum standards for accountable authorities of PGPA Act entities in relation to managing the risk of fraud and corruption, including those associated with the acceptance of gifts and benefits. The *Commonwealth Fraud and Corruption Policy* supports these requirements.

Element 1 of the *Commonwealth Fraud and Corruption Policy* requires entities to conduct regular assessments of fraud and corruption risks. These risk assessments help entities identify, understand and document their exposure to fraud and corruption, the associated risks and their existing control arrangements.<sup>8</sup>

Elements 5 and 6 of the *Commonwealth Fraud and Corruption Policy* require accountable authorities to take all reasonable measures to prevent, detect and respond to fraud and corruption relating to the entity, including by: ensuring that the entity has appropriate mechanisms for preventing and detecting fraud and corruption.<sup>9</sup>

Preventative controls for managing gifts and benefits could include:

- establishing a clear and simple principle that gifts and benefits of any value should not be accepted (with exceptions clearly defined) and communicating this policy to suppliers, contractors, regulated entities and individuals, and other parties (see Lesson 1);
- creating clear policies, guidance and training on gifts and benefits (which includes case studies and examples) that help staff identify what is a gift, decide whether to accept a gift, and understand their obligations and responsibilities (see Lesson 3);
- highlighting in guidance and training: the link between the management of gifts and benefits and the management of actual and perceived conflicts of interest; what is likely to be offered as a gift; and what could create a particular risk of conflicted interests given the unique business of the entity (see Lesson 4); and
- ensuring that officials understand that airline lounge memberships, status points and similar travel 'perks' are gifts and benefits (see Lesson 5).

Detective controls for managing gifts and benefits could include:

- maintaining a gifts and benefits register for all staff (not just the agency head);
- requiring staff to report all offered gifts and benefits on the register, regardless of value or whether they were accepted or declined (see Lesson 6);
- providing clear guidance on the valuation of gifts and benefits for reporting purposes (see Lesson 7);
- regular executive review of the gifts and benefits register; and

<sup>8</sup> Attorney-General's Department, Commonwealth Fraud and Corruption Control Framework, 2024, p.10.

<sup>9</sup> Attorney-General's Department, *Commonwealth Fraud and Corruption Control Framework*, 2024, pp.13 and 29–33.

 confidential tip-off reporting channels for officials, third-party service providers and members of the public.

Entities should undertake regular management reviews and audits of the effectiveness of preventative and detective controls.

#### Case study 2 Treasury's management of risks associated with gifts, benefits and hospitality

In 2024, the ANAO examined Treasury's management of risks associated with gifts, benefits and hospitality and found:

- Treasury had established arrangements for identifying and managing risks associated with the acceptance of gifts, benefits and hospitality.
- Treasury's risk management policy and framework outlined the requirements for assessing risks and provided related guidance.
- Treasury had undertaken a fraud and corruption risk assessment at an entity-level and risk assessments for each of its groups. These risk assessments considered gifts, benefits and hospitality.
- × There was an opportunity for Treasury to identify and record operational controls that related to gifts, benefits and hospitality.

To read more, see paragraphs 2.1 to 2.12 of <u>Compliance with Gifts, Benefits and Hospitality</u> Requirements in the Department of the Treasury.

# Lesson 3: Internal policies on gifts, benefits and hospitality should be clear and specific

An internal policy on gifts, benefits and hospitality is an important element of a robust control environment and supports ethical conduct. The effective implementation of such a policy requires strong cultural settings within the entity, including the example set by senior leadership ('tone at the top'), and prompt and accurate disclosures by entity personnel.

Entities should clearly and specifically define official's responsibilities in relation to gifts, benefits and hospitality in internal policy.

Finance outlines potential internal policies on gifts and benefits in its *Resource Management Guide (RMG) 206: Model Accountable Authority Instructions – Non-corporate Commonwealth entities.* These include the following.

- Generally, officials cannot accept gifts or benefits in the course of their work.
- Gifts provided to officials in the course of their work immediately become entity property when received, unless entity policy indicates otherwise.
- Officials must not:
  - ask for, or encourage, the giving of gifts;
  - accept a gift of money (except in exceptional circumstances); or
  - accept a gift or benefit that influences, or could reasonably be perceived to influence,
     a decision or action on a particular matter.

Officials must have regard to the general duties of officials in deciding whether to accept a
gift. If an official decides to accept a gift or benefit, the decision must be defensible and able
to withstand public scrutiny.

RMG 206 outlines other additional instructions that could be covered in internal policy, such as:

- the entity's policy for receiving gifts and benefits (including clarifying in what circumstances accepting a gift or benefit may be appropriate), hospitality or sponsorship;
- a requirement to inform an appropriate official when offered gifts or benefits;
- a requirement to maintain a register of gifts and benefits accepted (including estimated value);
- whether gifts of an inconsequential nature may be retained, or purchased from the entity, by the official (including relevant thresholds); and
- whether gifts or benefits can be received in relation to tenders or contract negotiations.

#### Policies could also:

- define the timeframes for reporting the offer of gifts, benefits and hospitality and the surrendering of gifts or benefits to the entity;
- include requirements for officials to record their assessment of whether acceptance of a gift or benefits could give rise to an actual or perceived conflict of interest and why;
- ensure the register includes all gifts, benefits and hospitality offered not just those accepted; and
- establish that the register will include all officials (not just agency heads) and be published on the entity's website for transparency and accountability.

#### Case study 3. Treasury's internal policies on gifts and benefits

The ANAO's examination of Treasury's internal policies on gifts, benefits and hospitality found:

- Treasury had developed policies that relate to gifts, benefits and hospitality, which outline:
  - a definition of gifts and benefits, with examples;
  - the related duties of officials under the PGPA Act and APS Code of Conduct;
  - processes for declaring and seeking approval when accepting gifts, benefits or hospitality; and
  - considerations for officials when accepting gifts, benefits and hospitality.
- Treasury's policy for the acceptance of gifts and benefits was inconsistent with the APSC Guidance. Treasury's policy provided examples of meals and hospitality that may be received by officials. Treasury did not consider these to be gifts or benefits for the purposes of its policy. The policy indicated to officials that gifts of this nature did not require approval or declaration. This is inconsistent with APSC guidance, which requires all gifts and benefits greater than \$100 (excluding GST) received by agency heads to be declared and then published on its external register within 31 days.

To read more, see paragraphs 2.13 to 2.22 of <u>Compliance with Gifts, Benefits and Hospitality</u> Requirements in the Department of the Treasury.

# Lesson 4: Guidance could highlight entity activities that are at a heightened risk from gifts, benefits and hospitality

Certain government activities — such as procurement or regulation — are at a heightened risk of conflict of interest for officials. The APSC states in its publication, APS Values and Code of Conduct in practice, that the appearance of a conflict can be just as damaging to public confidence as a conflict that gives rise to a concern based on objective facts. The acceptance of gifts, benefits or hospitality creates the risk of an actual, potential or perceived conflict of interest — at the time the gift was offered or during later decision-making activities.

Entities could establish procurement policies, guidance, training and templates arrangements that ensure risks posed by gifts, benefits and hospitality are managed. This could involve written activity-based declarations of interest for officials involved in procurement and regulatory activities, in addition to general declarations of gifts, benefits and hospitability required under the entity's policy.

#### **Procurement**

The Commonwealth Procurement Rules state that officials undertaking procurement must act ethically throughout a procurement and that ethical behaviour includes not accepting inappropriate gifts or hospitality. APSC guidance states 'It is not usually appropriate to accept a gift or benefit from a person or company if they are involved in a tender process with the agency, either for the procurement of goods and services or sale of assets'. As it is not clear in what circumstances a gift, benefit or hospitality would be 'appropriate' during a procurement, it would be better to err on the side of caution and decline all gifts, benefits and hospitality during a procurement process.

#### Regulation

The PGPA Act and the APS Code of Conduct require officials to not improperly use their position to gain, or seek to gain, a benefit or advantage for themselves or any other person.<sup>10</sup> Regulators need to be particularly aware of risks of actual or perceived conflicts of interest and 'regulatory capture'<sup>11</sup>, which could arise from accepting gifts, benefits or hospitality from a regulated individual or business.

<sup>10</sup> Performance, Governance and Public Accountability Act 2013, section 27 'Duty in relation to use of position'.

<sup>11</sup> Regulatory capture refers to instances where regulators are excessively influenced or effectively controlled by the industry they are supposed to be regulating. In these cases, regulators could potentially be aligning their values and actions with those of the industry rather than with the values and legislated purpose of the regulator. See Joint Committee on Corporations and Financial Services, Statutory Oversight of the Australian Securities and Investments Commission, the Takeovers Panel and the Corporations Legislation, Report No. 1 of the 45th Parliament, Canberra, February 2019, paragraphs 3.8 and 3.24, available from <a href="https://www.aph.gov.au/Parliamentary Business/Committees/Joint/Corporations and Financial Services/No1of45thParliament/Report">https://www.aph.gov.au/Parliamentary Business/Committees/Joint/Corporations and Financial Services/No1of45thParliament/Report</a> [accessed 30 September 2024].

### Case study 4. Managing conflicts of interest as a regulator - Australian Financial Security Authority

In 2024, the ANAO examined the Australian Financial Security Authority's (AFSA) management of conflicts of interest, including arrangements for assessing conflict of interest risks and providing guidance to staff on how to comply with conflict of interest requirements. The ANAO found the following.

- × AFSA had not articulated conflict of interest risks and controls in its risk management framework (other than for procurement and contract management).
- × AFSA had not identified regulatory capture as a risk in its risk management framework or corporate plan.
- ✓ AFSA had provided mandatory training to staff on managing conflicts of interest.
- × AFSA guidance did not include scenario-based training tailored to its operating environment and specific risks as a regulator.

To read more, see paragraphs 2.3 to 2.17 and 2.98 to 2.102 of <u>Management of Conflicts of</u> Interest by the Australian Financial Security Authority.

### Lesson 5: Controls can help ensure inappropriate personal benefits are not derived from official travel

Travel-related benefits may include airline lounge membership, the earning of loyalty reward points such as airline frequent flyer points, and status credits. According to APSC guidance, loyalty reward points such as frequent flyer points ceased to accrue with the introduction of the Whole of Australian Government Travel Arrangements on 1 July 2010.<sup>12</sup>

In accordance with Finance's guidance on travel arrangements:

Promotional offers that present Australian Government travellers options to accept bonus Status Credits or bonus Frequent Flyer Points should not be accepted. [Australian Government] travellers should not obtain a personal benefit from Commonwealth funded activities, particularly as the acceptance of such an offer may influence the choice of airline for future official air travel.<sup>13</sup>

The acceptance of bonus status credits or loyalty reward points from Australian Government funded activity is not permitted as it could incentivise officials to preference specific airlines and limit an entity's ability to demonstrate that it has booked the cheapest practical airfare and achieved value for money.

Where an official accepts a gift, such as an airline lounge membership or a flight upgrade, this should be reported on the entity's gifts and benefits register.

<sup>12</sup> Australian Public Service Commission, *APS Values and Code of Conduct in practice,* 'Section 5: Conflict of Interest', paragraph 5.4.14, APSC, 2024, available from <a href="https://www.apsc.gov.au/publication/aps-values-and-code-conduct-practice/section-5-conflict-interest">https://www.apsc.gov.au/publication/aps-values-and-code-conduct-practice/section-5-conflict-interest</a> [accessed 27 August 2024].

Department of Finance, FAQs - Airlines and Travel Management Services [Internet], 'Q21. Should Status Credits and Loyalty Reward Program offers be accepted?', Finance, 2024, available from <a href="https://www.finance.gov.au/government/travel-arrangements/faqs-airlines-and-travel-management-services">https://www.finance.gov.au/government/travel-arrangements/faqs-airlines-and-travel-management-services</a> [accessed 27 August 2024].

Finance's Resource Management Guides (RMGs) 404 and 405 on domestic and international travel policy state that when undertaking official domestic or international air travel, officials must select 'the lowest fare available at the time the travel is booked on a regular service (not a charter flight), that suits the practical business needs of the traveller'.<sup>14</sup>

Entities can implement clearer guidance and controls to ensure staff are making travel decisions based on value for money and not to derive a personal benefit. Where an official selects a fare that is not the 'best fare', there should be a justification that is reviewed and either approved or rejected by their supervisor. Further, there should be a control to ensure the official has not accrued loyalty reward points or bonus status credits.

# Lesson 6: Reporting all gifts and benefits — not just those accepted — can help identify risks

APSC guidance establishes the requirement that agency heads are to publish a register of gifts, benefits and hospitality that have been accepted and are above \$100. This disclosure includes gifts, benefits and hospitality accepted by agency heads' immediate families and dependants where it is related to the official duties of the agency head. APS Values and Code of Conduct in Practice provides that 'agencies may require the employees to disclose offers which were not accepted, for example, where the offer could be perceived as a bribe'.

Disclosing offers of gifts, benefits and hospitality that were declined, in addition to those that were accepted is considered better practice as it assists with:

- promoting transparency and accountability;
- establishing a culture where gifts, benefits and hospitality are generally declined;
- discouraging external stakeholders from offering gifts, benefits or hospitality; and
- providing insight into avenues where influence may be being sought and therefore help manage potential corruption risks across the organisation.

#### Case study 5. ACMA's policy for reporting on gifts, benefits and hospitality

As a regulator, ACMA has risks associated with potential regulatory capture. The ANAO found that ACMA's internal guidance requires officials to estimate the value of any hospitality, gift or benefit received or declined, and record it. ACMA's guidance does not require the publication of declined offers.

ANAO analysis of events attended by ACMA Senior Executive Service (SES) officers and members identified 19 gifts or hospitality events received by officials that were not disclosed on ACMA's and eSafety Commissioner's official hospitality, gifts and benefits registers. Based

Department of Finance, Domestic Travel Policy (RMG 404) [Internet], Finance, 2023, available from <a href="https://www.finance.gov.au/publications/resource-management-guides/domestic-travel-policy-rmg-404">https://www.finance.gov.au/publications/resource-management-guides/domestic-travel-policy-rmg-404</a> [accessed 27 August 2024]; and Department of Finance, Official International Travel – Use of the best fare of the day (RMG 405) [Internet], Finance, 2023, available from <a href="https://www.finance.gov.au/publications/resource-management-guides/official-international-travel-use-best-fare-day-rmg-405">https://www.finance.gov.au/publications/resource-management-guides/official-international-travel-use-best-fare-day-rmg-405</a> [accessed 27 August 2024].

on the 131 instances of gifts, benefits and hospitality declared by ACMA and eSafety Commissioner, the 19 undeclared instances represented a 13 per cent non-compliance rate.

The ANAO outlined an opportunity for improvement that: ACMA stipulate in its policy that offers that have not been accepted are to be included in ACMA's gifts, benefits and hospitality register so that the public is informed of ACMA's interactions with its stakeholders.

To read more, see paragraphs 2.18 to 2.20 and 3.13 to 3.14 of <u>Compliance with Gifts, Benefits</u> and Hospitality Requirements in the Australian Communications and Media Authority.

# Lesson 7: Accurate valuation of gifts, benefits and hospitality increases transparency

Valuation of gifts, benefits and hospitality needs to be accurate, transparent and defensible. Entities should provide staff with clear guidance on how to establish a value. Lack of guidance on how to quantify values increases the risk that values may be under-reported and/or avoid the requirement for delegate approval.

Values attributed to declared gifts, benefits or hospitality should reflect the costs that would have been expended if the organisation had acquired it directly. Where the actual cost is unknown, the use of a publicly available price of a comparable product is appropriate. According to APSC guidance, the value of an official gift is to be assessed on the basis of the:

- wholesale value in the country of origin of the donor of the gift and converted to Australian dollars at the current exchange rate; or
- current market value of the gift in Australia.

Entities could also avoid risks of gifts and benefits being undervalued and consequently not reported, by requiring staff to report all gifts, regardless of their value.

#### Case study 6. ACMA's valuation of gifts, benefits and hospitality

The ANAO found that ACMA's policy framework does not contain provisions for how the value of gifts and benefits should be quantified. ANAO analysis of 131 items that had been accepted by officials for the reporting period 1 July 2021 to 30 September 2023 found that it included instances where the declared value was below market value.

For example, for a charity fundraising event gifted by the Australian Football League, the event's tickets were advertised at \$1,000 per person. The internal declaration form initially declared these items at \$1,000 each. On review of the declaration form, the Head of Business Operations within ACMA's Office of the eSafety Commissioner discussed the event with the declaring official and amended the declared value of the lunch to \$150 each. The item was reported in ACMA's register at the revised value of \$150 each.

To read more, see paragraphs 2.33 to 2.39 of <u>Compliance with Gifts, Benefits and Hospitality</u> Requirements in the Australian Communications and Media Authority.

### **Further reading**

#### **ANAO links**

Board Governance | Insights: Audit Lessons

Fraud Control Arrangements | Insights: Audit Lessons

<u>Management of Conflicts of Interest in Procurement Activity and Grants Programs | Insights: Audit Lessons</u>

Probity Management: Lessons from Audits of Financial Regulators | Insights: Audit Lessons

Procurement and Contract Management | Insights: Audit Lessons

Risk Management | Insights: Audit Lessons

#### **External links**

Accountable Authority Instructions (AAIs) - (RMG 206) | Department of Finance

APS Values and Code of Conduct in practice | Australian Public Service Commission (apsc.gov.au)

<u>Commonwealth Fraud and Corruption Control Framework 2024 | Commonwealth Fraud Prevention</u> <u>Centre (counterfraud.gov.au)</u>

Commonwealth Risk Management Policy | Department of Finance

Declaration of interests | Australian Public Service Commission (apsc.gov.au)

Guidance for Agency Heads - Gifts and Benefits | Australian Public Service Commission (apsc.gov.au)

Preventing, detecting and dealing with fraud and corruption (RMG 201) | Department of Finance

What is corrupt conduct | National Anti-Corruption Commission (NACC)